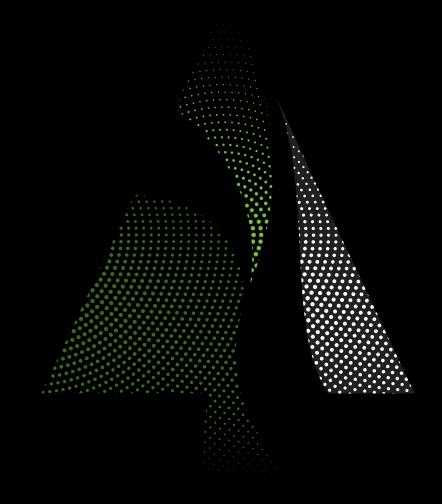
## YORK TIMBERS



### **RESULTS PRESENTATION**

FOR THE YEAR ENDED 30 JUNE 2022

### **FINANCIAL OVERVIEW**



**√** 5%

to R1 839 million (2021: R1 929 million\*)



**4** 26%

to R381 million (2021: R515 million)



**↓** R104 million

to R218 million (2021: R322 million\*)



**17%** 

to R115 million (2021: R98 million)



**↓** 38%

to 25 cents (2021: 40 cents loss\*)



**√** 52%

to R202 million (2021: R425 million\*)

\*Restated



# YEAR IN PIGTURES











### Responses

Preparation for wet weather

Wet deck



### Responses

Preparation for wet weather

Wet deck





Preparation for wet weather

Depot



### Responses

Preparation for wet weather

**Dezzi forwarder** 



Highest hectares established and lowest unplanted areas since 2007 fires



Highest hectares established and lowest unplanted areas since 2007 fires



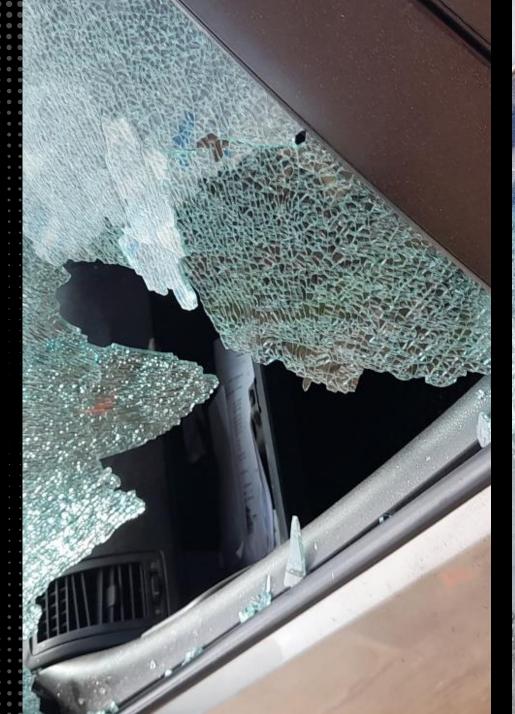
Highest hectares established and lowest unplanted areas since 2007 fires



NUMSA strike at the Escarpment operations from 25 April 2022 through June 2022 was typified by intimidation, arson, blocking access and assault



NUMSA strike at the Escarpment operations from 25 April 2022 to June 2022 was typified by intimidation, arson, blocking access and assault





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NUMSA strike at the Escarpment operations from 25 April 2022 to June 2022 was typified by intimidation, arson, blocking access and assault



### Responses

### Aftermath of strike

- Recognition agreement with NUMSA has been terminated
- Employees found guilty of misconduct during the strike have been dismissed
- Employees recruited from the local communities where they reside
- Employee workplace forums to be established so that the Company is the first point of communication or contact by employees when addressing employee and business needs.

Jessievale Solar Farm



Jessievale Solar Farm

Spindleless peeler



Spindleless peeler



Chip bin

CE

**Plywood export** 



Plywood export



**Export lumber** 



# FINANGIAL RESULTS

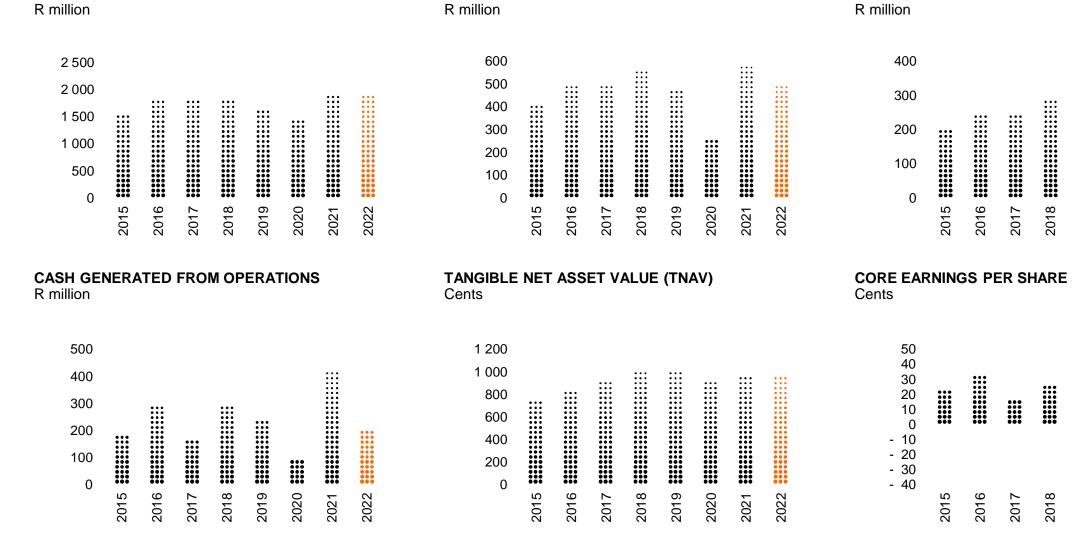
### **EIGHT-YEAR HISTORICAL FINANCIAL RESULTS**

|                                |       | CAGR %<br>2015-2022 | Audited<br>2022 | %<br>Change | Audited<br>2021* | Audited<br>2020 | Audited<br>2019 | Audited<br>2018 | Audited<br>2017 | Audited<br>2016 | Audited 2015 |
|--------------------------------|-------|---------------------|-----------------|-------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------|
| Group Revenue                  | R'000 | 3%                  | 1 838 810       | (5%)        | 1 928 589        | 1 438 825       | 1 600 522       | 1 812 350       | 1 832 805       | 1 771 049       | 1 543 149    |
| Gross Profit                   | R'000 | 3%                  | 492 574         | (16%)       | 589 312          | 258 067         | 460 355         | 552 631         | 497 502         | 500 566         | 404 415      |
| Gross Profit Margin            | %     | -                   | 27              | (12%)       | 31               | 18              | 29              | 31              | 27              | 28              | 26           |
| Operating profit/(loss)        | R'000 | (4%)                | 104 980         | (52%)       | 219 480          | (82 108)        | (106 314)       | 196 045         | 151 369         | 182 933         | 144 021      |
| Operating Margin               | %     | (7%)                | 6               | (50%)       | 11               | (6)             | (7)             | 11              | 8               | 10              | 9            |
| EBITDA                         | R'000 | 1%                  | 218 135         | (32%)       | 322              | 11 646          | 204 668         | 283 666         | 246 101         | 240 048         | 199 390      |
| EBITDA to revenue              | %     | (1%)                | 12              | (29%)       | 17               | 1               | 13              | 16              | 13              | 14              | 13           |
| Net Profit before finance cost | R'000 | (20%)               | 41 395          | (83%)       | 243 540          | (238 392)       | 106 856         | 272 271         | 599 038         | 390 032         | 196 272      |
| Finance Costs                  | R'000 | (6%)                | 37 484          | (23%)       | 48 447           | 61 049          | 77 537          | 84 325          | 88 595          | 56 632          | 58 385       |
| Cash flow from operations*     | R'000 | 1%                  | 202 227         | (52%)       | 425 446          | 96 191          | 223 822         | 283 173         | 169 979         | 284 963         | 182 574      |
| Biological Assets              | R'000 | 4%                  | 2 808 621       | (2%)        | 2 878 151        | 2 906 890       | 3 154 557       | 2 918 550       | 2 828 518       | 2 334 327       | 2 140 067    |
| Interest Bearing Borrowings    | R'000 | (9%)                | 381 310         | (26%)       | 514 791          | 583 898         | 683 436         | 804 595         | 912 302         | 894 145         | 743 360      |
| Net Working Capital            | R'000 | (6%)                | 141 544         | 21%         | 117 161          | 159 218         | 161 517         | 230 155         | 245 991         | 162 685         | 219 485      |

## EIGHT-YEAR HISTORICAL FINANCIAL RESULTS | CONTINUED

|                                       |         | CAGR %<br>2015-2022 | Audited<br>2022 | %<br>Change | Audited<br>2021* | Audited<br>2020 | Audited<br>2019 | Audited<br>2018 | Audited<br>2017 | Audited<br>2016 | Audited<br>2015 |
|---------------------------------------|---------|---------------------|-----------------|-------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Earnings                              | R'000   | (16%)               | 29 128          | (79%)       | 137 069          | (217 637)       | (36 268)        | 138 280         | 367 286         | 238 212         | 101 468         |
| Weighted average number of shares     | number  | -                   | 320 948         | 1%          | 317 080          | 318 873         | 317 439         | 316 874         | 317 209         | 325 286         | 331 032         |
| Earnings Per Share                    | cents   | (16%)               | 9               | (79%)       | 43               | (69)            | (11)            | 44              | 116             | 73              | 31              |
| Core Earnings Per Share               | cents   | 3%                  | 25              | (39%)       | 40               | (33)            | 8               | 26              | 17              | 31              | 21              |
| Headline earnings per share           | cents   | (15%)               | 9               | (78%)       | 42               | (70)            | 50              | 45              | 116             | 73              | 29              |
| EBITDA per share                      | cents   | 2%                  | 68              | (33%)       | 101              | 4               | 64              | 90              | 78              | 74              | 60              |
| Net asset value per share             | cents   | 4%                  | 952             | -           | 950              | 912             | 980             | 990             | 943             | 809             | 731             |
| Tangible net asset value per<br>share | cents   | 6%                  | 841             | -           | 838              | 789             | 862             | 811             | 765             | 649             | 565             |
| Return on equity                      | %       | (19%)               | 1               | (79%)       | 5                | (8)             | (1)             | 4               | 12              | 9               | 4               |
| Total cost                            | R'000   | 3%                  | 1 733 830       | 1%          | 1 709 109        | 1 520 933       | 1 499 024       | 1 616 305       | 1 681 436       | 1 588 116       | 1 399 128       |
| External log purchases                | R'000   | 3%                  | 258 046         | 4%          | 247 834          | 230 986         | 261 728         | 201 723         | 269 982         | 140 887         | 210 886         |
| Cost excluding log purchases          | s R'000 | 3%                  | 1 475 784       | 1%          | 1 461 275        | 1 289 947       | 1 237 296       | 1 414 582       | 1 411 454       | 1 447 229       | 1 188 242       |
| Cost as a % of revenue                | %       | 1%                  | 80              | 6%          | 76               | 90              | 77              | 78              | 77              | 82              | 77              |
|                                       |         |                     |                 |             |                  |                 |                 |                 |                 |                 |                 |

**GROUP REVENUE** 



**GROSS PROFIT** 

**EBITDA** 

....

#### Statement of profit or loss and other comprehensive income

for the year ended 30 June 2022

Decrease in volume due to wet weather and strike in Escarpment and increase in average selling price.

Operating expenses remained in line. Included in other operating gains/(losses) is a forex gain in 2022 and forex loss in 2021.

Included in the other income in prior year is an insurance claim received for business interruption from 2018.

Includes a positive fair value adjustment of R16 million and net bargain purchase on business acquisitions of R3 million in prior year compared to fair value loss of R69 million in current year and reduction in gross profit as a result of the strike.

|  | 2022        | %       | 2021        |
|--|-------------|---------|-------------|
|  | R'000       | change  | R'000       |
| Revenue  | 1 838 810   | -5%     | 1 928 589   |
| Cost of Sales  | (1 346 236) | -1%     | (1 339 277) |
| Gross Profit   | 492 574     | -16%    | 589 312     |
| Other operating income   | 10 359      | -64%    | 28 743      |
| Other operating gains/(losses)                                     | 3 701       | >100%   | (10 369)    |
| Other operating expenses   | (401 654)   | -3%     | (388 206)   |
| Operating profit before fair value adjustment on biological assets | 104 980     | -52%    | 219 480     |
| Fair value adjustment on biological assets                         | (68 596)    | >(100%) | 14 173      |
| Operating profit after fair value adjustment on biological assets  | 36 384      | -84%    | 233 653     |
| Investment income  | 5 011       | 39%     | 3 618       |
| Finance cost   | (37 484)    | 23%     | (48 447)    |
| Other non-operating gains  | -           | -100%   | 6 269       |
| Profit before taxation   | 3 911       | -98%    | 195 093     |
| Taxation   | 25 217      | >100%   | (58 024)    |
| Profit for the year  | 29 128      | -79%    | 137 069     |
| Other comprehensive income for the period net of taxation          | 1 399       | (3%)    | 1 441       |
| (movement in defined benefit plan reserve)                         |             |         |             |
| Total comprehensive income for the year                            | 30 527      | (78%)   | 138 510     |

Statement of financial position

as at 30 June 2022

**Biological assets** down 3% due to increase in discount rate of 1,66%.

**Inventories** decreased due to industrial action from 25 April 2022 where no access could be obtained to Escarpment processing operations.

**Trade and other receivables** impacted by industrial action with lower dispatch volumes.

|  |       | 2022<br>R'000 | %<br>change | 2021<br>R'000<br>Restated |
|--|-------|---------------|-------------|---------------------------|
| ASSETS                                 |       |               |             |                           |
| Non-current assets                     | 3 9   | 01 744        | 0%          | 3 902 305                 |
| Biological assets                      | 2 4   | 78 866        | (1%)        | 2 502 597                 |
| Investment property                    |       | 36 093        | 6%          | 34 180                    |
| Property, plant and equipment          | 9     | 10 355        | 1%          | 905 645                   |
| Goodwill                               | 3     | 57 630        | 0%          | 357 630                   |
| Intangible assets                      |       | 237           | (29%)       | 334                       |
| Other financial assets at amortised co | ost 1 | 14 785        | 18%         | 97 583                    |
| Deferred tax                           |       | 3 778         | (13%)       | 4 336                     |
| Current assets                         | 7     | 63 670        | (19%)       | 939 854                   |
| Biological assets                      | 3     | 29 755        | (12%)       | 375 554                   |
| Inventories                            | 2     | 23 276        | 22%         | 183 265                   |
| Trade and other receivables            | 1     | 93 453        | (29%)       | 271 933                   |
| Current tax receivable                 |       | 822           | (23%)       | 1 072                     |
| Cash and cash equivalents              |       | 16 364        | (85%)       | 108 030                   |
| Non-current assets held for sale       |       | -             | (100%)      | 750                       |
| Total assets                           | 4 6   | 65 414        | (4%)        | 4 842 909                 |

**Statement of financial position** as at 30 June 2022

The reduction in **borrowings** is due to the debt repayment profile – R133 million reduction.

|                               | 2022          | %      | 2021<br>R'000 |  |
|-------------------------------|---------------|--------|---------------|--|
|                               | 2022<br>R'000 | change |               |  |
| EQUITY AND LIABILITIES        |               |        |               |  |
| Equity                        | 3 055 383     | 1%     | 3 017 688     |  |
| Share capital                 | 1 491 674     | 1%     | 1 484 157     |  |
| Reserves                      | 3 243         | 48%    | 2 193         |  |
| Retained income               | 1 560 466     | 2%     | 1 531 338     |  |
| Liabilities                   |               |        |               |  |
| Non-current liabilities       | 1 198 837     | (6%)   | 1 274 993     |  |
| Borrowings                    | 298 210       | (14%)  | 347 330       |  |
| Retirement benefit obligation | 24 081        | (6%)   | 25 658        |  |
| Deferred tax                  | 832 935       | (6%)   | 885 035       |  |
| Provisions                    | 17 670        | 7%     | 16 576        |  |
| Lease liability               | 25 941        | >100%  | 394           |  |
| Current liabilities           | 411 194       | (25%)  | 550 228       |  |
| Trade and other payables      | 273 522       | (19%)  | 337 535       |  |
| Borrowings                    | 83 100        | (50%)  | 167 461       |  |
| Lease liability               | 6 191         | 32%    | 4 690         |  |
| Current tax payable           | 5 202         | 77%    | 2 934         |  |
| Provisions                    | 2 912         | >100%  | 256           |  |
| Deferred income               | 1 663         | >100%  | 502           |  |
| Bank overdraft                | 38 604        | 5%     | 36 850        |  |
|                               |               |        |               |  |
| Total liabilities             | 1 610 031     | (12%)  | 1 825 221     |  |
| Total equity and liabilities  | 4 665 414     | (4%)   | 4 842 909     |  |



| Statement of cash flows as at 30 June 2021                  |   | 2022<br>R'000 | %<br>change | R'000<br>Restated |
|---|---|---------------|-------------|-------------------|
| Acquisition of spindleless peeler which will unlock         | Cash generated from operation                     | 202 227       | (52%)       | 425 446           |
| cost saving synergies by allowing the processing of smaller | Interest and tax paid                             | (55 555)      | 17%         | (66 828)          |
| diameter logs.  | Net cash from operating activities                | 146 672       | (59%)       | 358 618           |
| Replacement of mobile equipment and vehicles.               | Net cash applied to investing activities          | (103 360)     | 49%         | (204 397)         |
|   | Net cash applied to financing activities          | (142 453)     | (84%)       | (77 231)          |
|   | Total cash movement for the period                | (99 141)      | >(100%)     | 76 990            |
| Debt reduced by R133 million.                               | Cash at the beginning of the period               | 71 180        | >100%       | 3 013             |
| Dest reduced by 14155 million.                              | Effect of exchange rate movement on cash balances | 5 721         | 165%        | (8 823)           |
|   | Cash at the end of the period                     | (22 240)      | >(100%)     | 71 180            |

# **BIOLOGICAL ASSET VALUATION "BAV"**

| Fair value adjustment on Pine and Eucalyptus trees  ↓ R72 million (June 2021: profit of R13 million) | R'000     | Reasons  |
|--|-----------|--|
| Change in product mix and age  | 70 393    | Cash flow profile change from the prior year's yield forecast as a result of the change in the product mix and the age profile of the plantation biological assets |
| Revenue and price  | 290 174   | Increase in price  |
| Operating costs  | (233 853) | Increase in operational costs  |
| Discount rate  | (396 911) | Rf increased / Cost of debt increased  |
| Volume adjustment estimate   | 198 466   | 5% to 3% decrease in the adjustment between actual volumes and those predicted   |
| Net movement – fair value adjustment on Pine and Eucalyptus trees                                    | 71 731    |  |

# **GOODWILL IMPAIRMENT ASSESSMENT**

| Fair value less cost to sell model             | 30 June<br>2022 | 30 June<br>2021 |
|--|-----------------|-----------------|
| Description                                    | R'000           | R'000           |
| Impairment required?                           | No              | No              |
| Carrying amount of segment assets              |                 |                 |
| Property, plant and equipment                  | 132 099         | 130 867         |
| Biological assets                              | 2 803 238       | 2 875 903       |
| Goodwill balance                               | 357 630         | 357 630         |
| Deferred taxation component: goodwill          | (768 718)       | (819 418)       |
| Working capital                                | (146 066)       | (126 770)       |
| Total carrying amount                          | 2 378 183       | 2 418 211       |
|  |                 |                 |
| Recoverable amount                             |                 |                 |
| Disposal value of non-commercial areas         | 156 761         | 175 785         |
| Present value of all FCF until terminal period | 1 779 693       | 1 478 373       |
| Present value of residual value                | 837 875         | 998 479         |
| Cost of disposal                               | (27 743)        | (26 526)        |
| Recoverable amount                             | 2 746 586       | 2 626 111       |
| Headroom                                       | 368 403         | 207 900         |
|  |                 |                 |
| Terminal period growth rate                    | 4.60%           | 4.50%           |
| Terminal period RONIC                          | 15.27%          | 13.61%          |
| Cap rate                                       | 10.67%          | 9.11%           |
| Residual free cashflow                         | 808 519         | 656 570         |
| Residual value                                 | 7 579 333       | 7 211 083       |
| Present value factor                           | 0.11            | 0.14            |

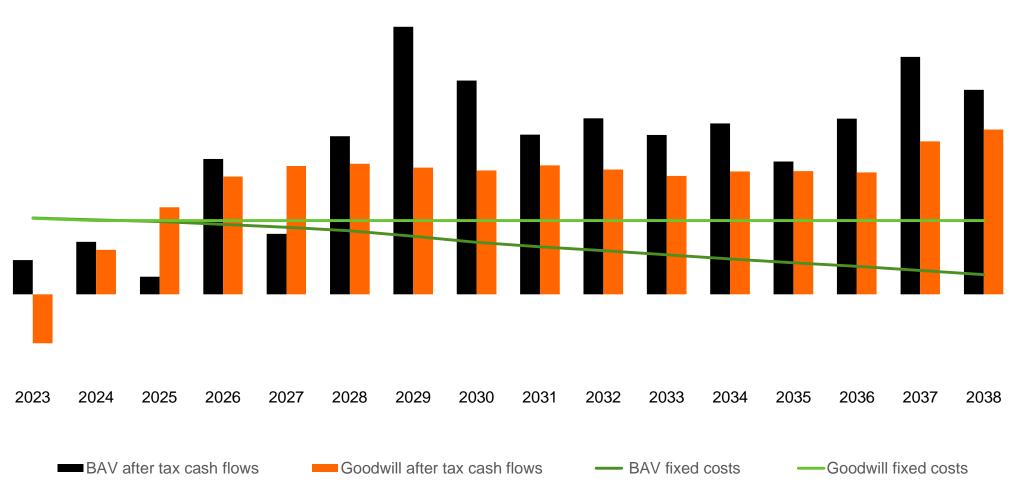
# METHODOLOGY FOR THE "BAV" AND GOODWILL

| Differences between Biological asset valuation and the goodwill assessment calculation |                              |                     |
|--|------------------------------|---------------------|
| DESCRIPTION  | BIOLOGICAL ASSET VALUATION   | GOODWILL VALUATION  |
| Type of valuation  | Exit valuation               | Continuing business |
| Includes replanting  | No                           | Yes                 |
| Fixed costs  | Reduces as hectares decrease | Remains consistent  |
| Harvesting activity  | At maturity age 20           | Regulated volumes   |
| Discount rate  | 15.27%                       | 15.27%              |
| Terminal value   | No                           | Yes                 |
| Accounting principles  | IAS 41                       | IFRS 13             |

## **COMPARISON OF THE "BAV" AND GOODWILL CASH FLOWS**

#### Difference in BAV and goodwill models (real)

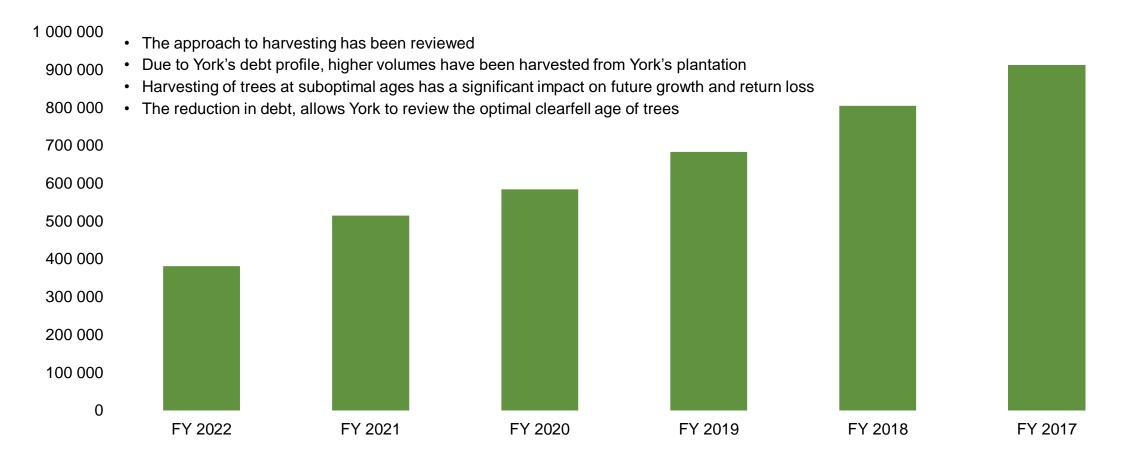
The differences in cash flow profiles are illustrated, without the impact of discounting or inflation assumptions



# BIOLOGICAL ASSETS

## **RETURN ON BIOLOGICAL ASSETS**

#### INTEREST BEARING DEBT PROFILE



## BENEFITS OF HARVESTING AGE INCREASE

| <ul><li>Identified<br/>compartments</li></ul> | SI              | MAI      | CAI  | Area | Value at<br>17.5 years | Value at<br>20.5 years | Value at<br>22.5 years |
|---|-----------------|----------|------|------|------------------------|------------------------|------------------------|
| Mauchsberg                                    | 24              | 13.5     | 16.5 | 14   | 2 072 322              | 2 708 271              | 3 084 235              |
| Mauchsberg                                    | 24              | 13.5     | 16.5 | 2    | 303 406                | 396 515                | 451 559                |
| Mauchsberg                                    | 24              | 13.5     | 16.5 | 19   | 2 686 290              | 3 510 653              | 3 998 004              |
| Mauchsberg                                    | 24              | 13.5     | 16.5 | 13   | 1 887 702              | 2 466 996              | 2 809 466              |
| Mauchsberg                                    | 24              | 13.5     | 16.5 | 3    | 410 743                | 536 791                | 611 309                |
| Mauchsberg                                    | 24              | 13.5     | 16.5 | 5    | 678 371                | 886 547                | 1 009 618              |
| Longridge                                     | 24              | 13.5     | 16.5 | 16   | 2 279 840              | 2 979 472              | 3 393 085              |
| Longridge                                     | 24              | 13.5     | 16.5 | 24   | 3 471 998              | 4 537 476              | 5 167 372              |
| Longridge                                     | 24              | 13.5     | 16.5 | 19   | 2 769 298              | 3 619 133              | 4 121 544              |
| Longridge                                     | 24              | 13.5     | 16.5 | 13   | 1 821 869              | 2 380 959              | 2 711 486              |
| Longridge                                     | 24              | 13.5     | 16.5 | 5    | 777 121                | 1 015 602              | 1 156 588              |
| Longridge                                     | 24              | 13.5     | 16.5 | 6    | 914 512                | 1 195 156              | 1 361 068              |
| Longridge                                     | 24              | 13.5     | 16.5 | 11   | 1 621 506              | 2 119 110              | 2 413 286              |
| Longridge                                     | 24              | 13.5     | 16.5 | 32   | 4 528 195              | 5 917 797              | 6 739 310              |
|   | ·               |          |      | 183  | 26 223 174             | 34 270 478             | 39 027 931             |
| Compounded annu                               | ual growth rate | e (real) |      |      |                        | 9%                     | 8%                     |

#### Compounded annual growth rate (real)

- This calculation is an indication of the potential increase in value for two of York's sites modelled to be harvested at different ages
- The compounded annual growth rates in real terms are included for illustration purposes

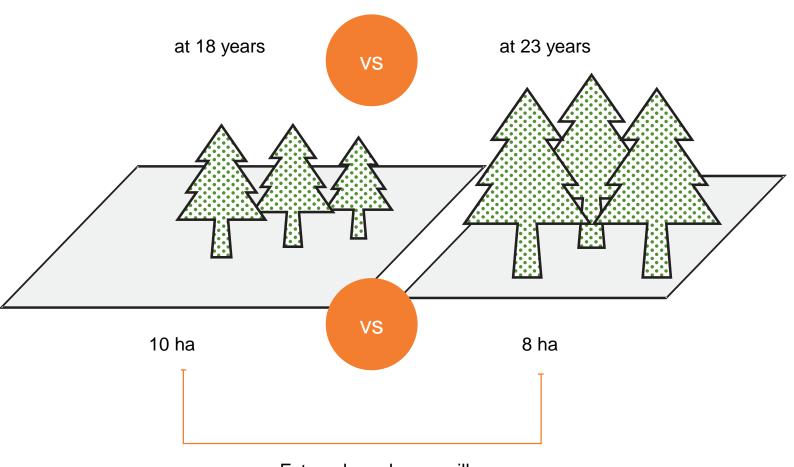
|                          | Silvi  | Silviculture cost |       |  |
|--------------------------|--------|-------------------|-------|--|
| Rotation age             | 17.5   | 20.5              | 22.5  |  |
| Hectares required        | 1 877  | 1 615             | 1 477 |  |
| Difference               |        | 262               | 399   |  |
| Total hectares           | 34 715 |                   |       |  |
| Silviculture cost saving |        | 14.0%             | 21.3% |  |

- A further advantage is that less hectares have to be harvested for volumes required
- This has a big impact on establishment and maintenance costs with these savings



# **BENEFITS OF HARVESTING AGE INCREASE**

### **Harvest volume to hectares**



External purchases will make up for difference in growth

# **DEBT FACILITIES - 2022**

| Description  | Balance<br>R'000 | Originated   | Repayment terms  |
|--|------------------|--|--|
| Land Bank term loan*   | 226 701          | <ul> <li>Original <u>2007</u> purchase loan for GFP assets were repaid through capital raise</li> <li>R600 million re-financed with Land Bank</li> </ul> | Re-financed June 2019 – equal monthly instalments over 4 years at prime less 0.5%      |
| Land Bank press loan*  | 9 662            | <ul><li>48 daylight press installation financed</li><li>EBITDA accretive investment</li></ul>  | 1 year and 5 months remaining of this debt at prime less 0.5%                          |
| Instalment sale agreements   | 65 272           | Mobile equipment and vehicle fleet   | • 7.25% - 8.75%, ranging from 36 to 72 months of which one month to 58 months are left |
| Loan raising fee   | (1 157)          |  |  |
| Absa capital fund Ioan<br>(Sonrach Properties Proprietary Limited) | 5 832            | Mortgage loan over fixed property  | Prime less 0.75% over 10 years of which 4 years are remaining                          |
| Absa capital fund Ioan<br>(Stadsrivier Vallei Proprietary Limited) | 75 000           | Finance of annual insurance premium payable over 10 months   | Interest at prime over 5 years of which 3 years and 10 months are remaining            |
| Total borrowings   | 381 310          |  |  |
| Total asset base   | 4 665 414        |  |  |

<sup>\*</sup> We are busy refinancing York's loans with Land Bank over 5 years at prime less 1%.

# **MAJOR CAPEX SPENDING**

| For the period ended 30 June 2022  |                 |                |
|------------------------------------|-----------------|----------------|
| Project                            | Amount<br>R'000 | Source         |
| Hyster H5.0 DSL Forklift           | 883             | Financed       |
| Isuzu D-max 250                    | 4 391           | Financed       |
| Mercedes-Benz Arocs Truck          | 6 086           | Financed       |
| Isuzu fire truck                   | 3 636           | Financed       |
| Hyster H3.5ft DSL Forklift         | 709             | Financed       |
| Dezzi wheel logger and grab        | 5 054           | Financed       |
| Sabie boiler 5                     | 914             | Operational CF |
| Klipkraal Reservoir                | 852             | Operational CF |
| JSV New Drymill Roof               | 4 296           | Operational CF |
| JSV New Access Road: Main Entrance | 1 801           | Operational CF |
| Rooting Tunnels Modification       | 1 152           | Operational CF |
| Microtech goldeneye moisture meter | 615             | Operational CF |
| Driekop Destacker                  | 709             | Operational CF |
| Line 1 Framesaw & Motor VSD        | 599             | Operational CF |
| HewSaw Chipping Head               | 577             | Operational CF |
| Company House                      | 1 248           | Operational CF |
| Jessievale Kiln Control Room       | 1 314           | Operational CF |
| Ponsse Component Replacement       | 2 026           | Operational CF |
| Spindleless Peeler                 | 28 525          | Operational CF |
| Total                              | 65 385          |                |



## **OUTLOOK**

- York's plantations are its key strategic asset. While significant log volumes are still required from external sources until our plantations return to a normal rotation cycle, this key asset will be carefully managed in order to deliver the optimal mix of cash flows and returns to shareholders. While management is currently performing a strategic review, it is clear that the current clearfelling age is suboptimal and not delivering appropriate shareholder returns. While such a change will require substantial investment, York is better positioned to reassess its clearfelling approach given its reduced debt levels compared to previous years. While some patience will be required from shareholders, we believe that the increase in harvesting age will significantly improve shareholder returns in future years.
- York remains dependent on the South African Forestry Company Limited (SAFCOL) for log supply to its processing sites. Following the 2022/2023 bid award, only circa 64% of the required bid volume was allocated to York. Given the violent industrial action, coupled with the lack of log security for all of York's operations, we were forced to make the difficult decision to mothball the Driekop sawmill, which came with substantial job losses. We remain of the view that SAFCOL's bidding process is flawed as it allows logs to be exported to Eswatini instead of allocating the required volumes to South African processing facilities. York continues to engage with SAFCOL to secure logs for its operations to remain sustainable and provide job security to its employees.
- The industrial action resulted in the dismissal of employees and the subsequent termination of the recognition agreement with NUMSA. York was well supported by the community, religious leaders, and local businesses during the strike. After the strike, focus was placed on recruiting and appointing candidates from the local communities. This is to ensure the communities in which York operates are supported, and employees reside in or nearby York's operations. Employee workplace forums will be established so that the Company is the first point of communication or contact by employees when addressing employee and business needs.
- The Agricultural segment looks forward to a recovery in fruit and nut prices, following the steep decline of such prices in the wake of the Russian invasion of Ukraine, and
  a reduction in supply chain and logistics costs. An additional 60 hectares of soft citrus will be established in the new financial year, with the first small crop (a year earlier
  than forecast) expected from the first citrus plantings. The citrus varieties planted can accommodate the additional cold treatment required by the recently promulgated
  EU regulations, albeit at a higher cost.
- In a global and local environment where we face the prospect of continued high inflation, York remains resolutely focused on improving operational efficiencies and diversifying its product offering. York is also focused on developing export markets for its lumber and plywood and thereby diversifying its earnings base away from a changed domestic economy.



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## **THANK YOU**